

US EPA ARCHIVE DOCUMENT



## Loan Process Exercise

Put the following documents in order

- Site & Borrower/Subgrantee Eligibility
- Planning for Community Involvement
- Establishing the Administrative Record
- Analysis of Brownfields Cleanup Alternatives (ABCA)
- Conducting Community Involvement
- Decision Document
- Loan & Subgrant Documents
- Meeting Federal & State Environmental Requirements
- Performing an Environmental Cleanup
- Documenting the Environmental Cleanup

For EPA Internal Use ONLY

REVOLVING LOAN FUND PROGRAM  
INFORMATION NEEDED TO DETERMINE PROPERTY &  
BORROWER/SUBGRANTEE ELIGIBILITY

A. BACKGROUND INFORMATION

1. Grant number: 2B-96120301 Date: May 14, 2010
2. Grant recipient: NH Department of Environmental Services
3. Person providing information: Michael McCluskey
4. Property/site name: Former Allied Leather Tannery
5. Property address: 4 Crescent Street and "0" East Street
6. Current property owner: City of Concord
7. Borrower/Subgrantee applicant name: City of Concord
8. Borrower/Subgrantee applicant address: 41 Green Street, Concord, NH 03301
9. Type of action:  Loan  Subgrant
10. Proposed amount: \$400,000.00

B. SITES ELIGIBLE FOR FUNDING

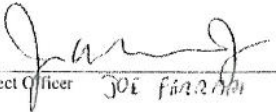
1. Does the site meet the definition of a Brownfields (a real property, the expansion, redevelopment or reuse of which is complicated by the presence or potential presence of hazardous substances, pollutants or contaminants)?  Yes  No
2. Type of contamination present:  Hazardous Substances  Petroleum  
(If the site is commingled with hazardous substances and petroleum, check the box corresponding to the predominant contaminant.)
3. Describe the operational history and current use(s) of the site: The former Allied Leather Tannery site has been used for industrial purposes dating back to 1846. From 1846 through circa 1930, the property was initially used for textile production. Textile production ceased during the 1930s and the site was dormant until the 1940s when it was sold and reopened as a leather tannery primarily for the production of shoe leather. This property supported tannery operations at nearby 35 East Street (not associated with this application). The property contained a pair of small warehouse buildings, a wastewater pre-treatment facility, as well as an electrical transformer substation. The tannery operation went bankrupt in 1987. The site was then acquired by a local entrepreneur through a bankruptcy

November 2009

G. ELIGIBILITY

(To be filled out by EPA Project Officer.)

The above-described property and applicant, is eligible for a RLF loan/subgrant:  Yes  No

  
Project Officer JOE FARINA

5-18-10  
Date

Need for Attorney Consultation:  Yes  No Notes:

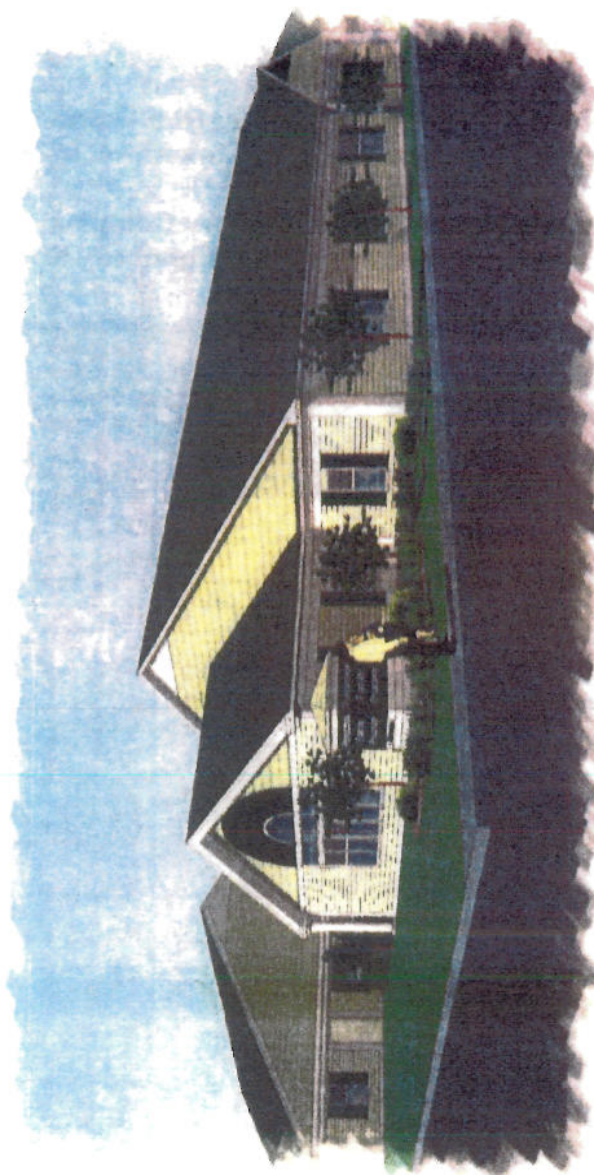
Additional Information:

- ① SEE ATTACHED WAIVER REQUEST
- ② SEE ATTACHED WAIVER APPROVAL

November 2009

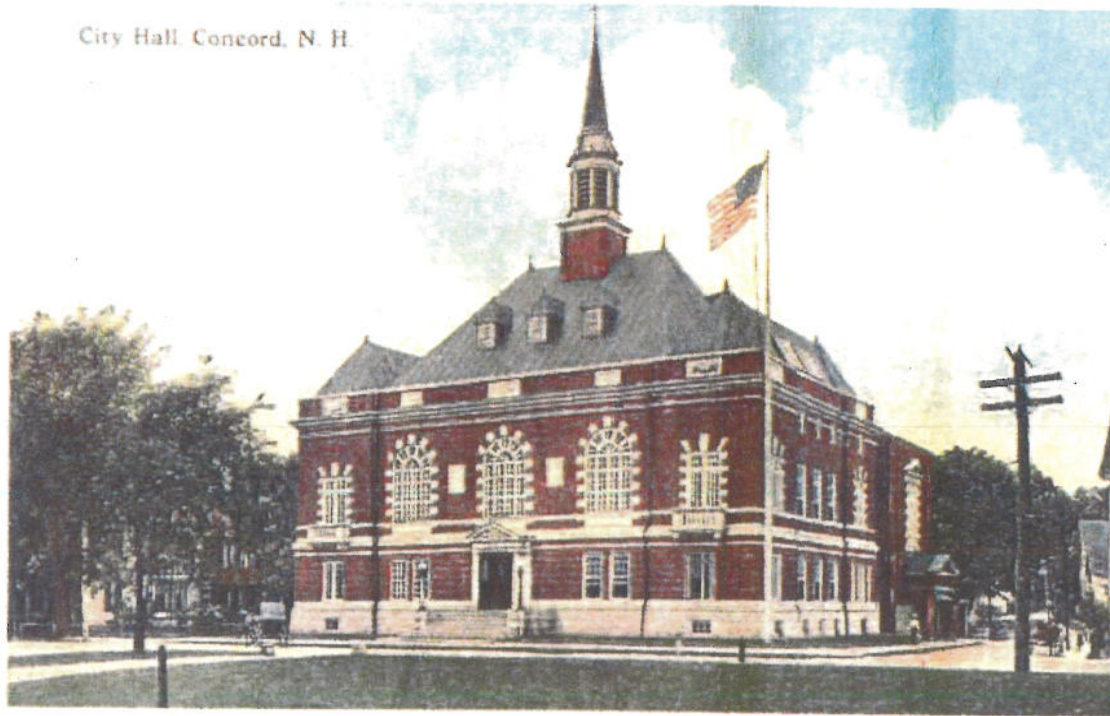
7

**Community Relations Plan  
NHDES Brownfield Cleanup RLF Grant  
American Recovery and Reinvestment Act of 2009  
City of Concord, N.H.  
Former Allied Leather Tannery Complex  
#4 Crescent Street, Penacook (Concord), N.H.**



VIEW FROM EAST 4 CRESCENT STREET

City Hall, Concord, N. H.



Waste Management Division  
 PO Box 95, 29 Hazen Drive  
 Concord, N.H. 03302

Type of Submittal (Check One-Most Applicable)

|  |  |
|--|--|
| <input type="checkbox"/> Work Scope  | <input checked="" type="checkbox"/> Remedial Action  |
| <input type="checkbox"/> Reimbursement Request   | <input type="checkbox"/> Remedial Action Plan<br><input type="checkbox"/> Bid Plans and Specifications<br><input type="checkbox"/> Remedial Action Implementation Report   |
| <input type="checkbox"/> UST Facility Report   | <input type="checkbox"/> Treatment System and POE O&M  |
| <input type="checkbox"/> AST Facility Report   | <input type="checkbox"/> Activity and Use Restriction  |
| <input type="checkbox"/> Emergency/Initial Response Action   | <input type="checkbox"/> Temporary Surface Water Discharge Permit  |
| <input type="checkbox"/> Groundwater Quality Assessment  |  |
| <input type="checkbox"/> Initial Site Characterization   | <input type="checkbox"/> Groundwater Management Permit   |
| <input type="checkbox"/> Site Investigation  | <input type="checkbox"/> Permit Application<br><input type="checkbox"/> Renewal Application<br><input type="checkbox"/> Deed Recordation Documentation<br><input type="checkbox"/> Abutter Notification Documentation<br><input type="checkbox"/> Release of Recordation |
| <input type="checkbox"/> Site Investigation Report<br><input type="checkbox"/> Supplemental Site Investigation Report<br><input type="checkbox"/> GMZ Delineation<br><input type="checkbox"/> Source Area Investigation<br><input type="checkbox"/> Data Submittal<br><input type="checkbox"/> Annual Summary Report | <input type="checkbox"/> Data Submittal  |
| <input type="checkbox"/> Unsolicited Environmental Sampling Notification   | <input type="checkbox"/> Annual Summary Report   |
| <input type="checkbox"/> Closure Documentation   |  |

**REMEDIAL ACTION PLAN**  
 Former Allied Leather Tannery Property  
 4 Crescent Street  
 Penacook Village, Concord, New Hampshire 03303  
 Brownfields Grant No. BG200605008  
 NHDES Site No. 200605008, NHDES Project No. 24134

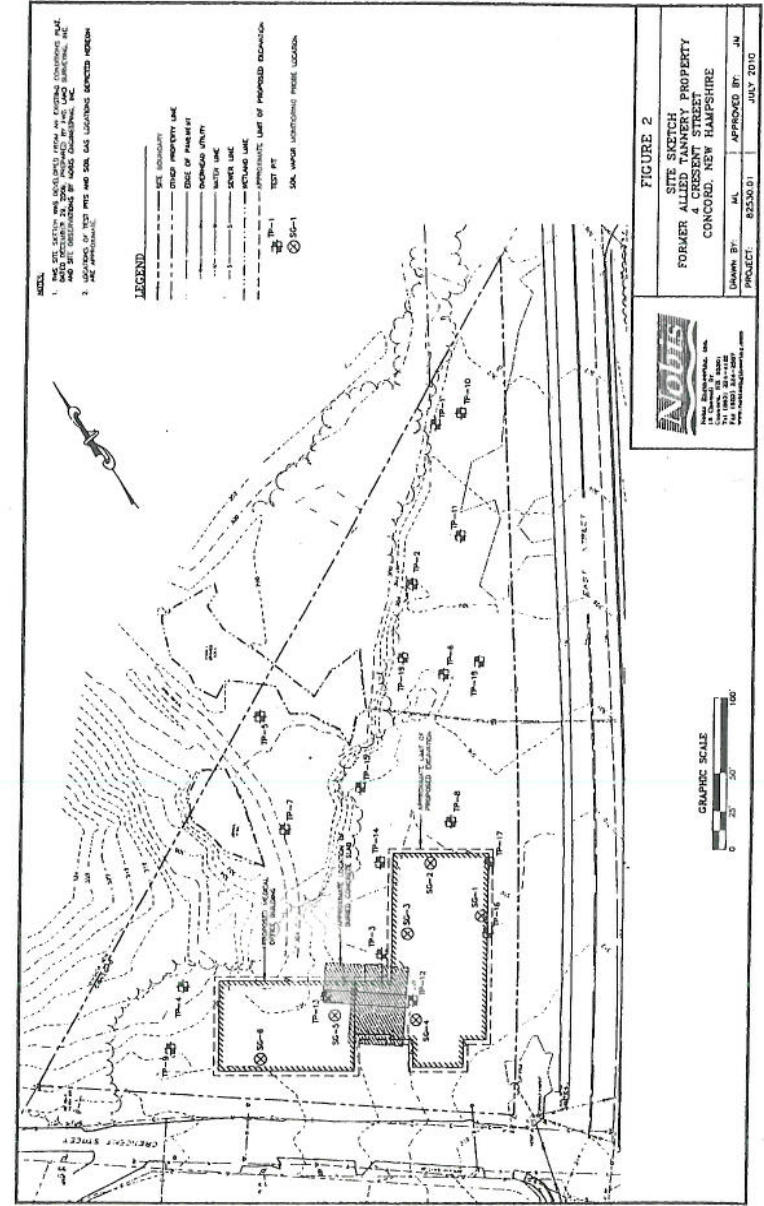
Prepared For:  
 New Hampshire Department of Environmental Services  
 Brownfields Program  
 Hazardous Waste Remediation Bureau  
 29 Hazen Drive - P.O. Box 95  
 Concord, New Hampshire 03302-0095  
 Contact: Mr. Michael McCluskey, P.E.  
 (603) 271-2183

Prepared By:  
 Nobis Engineering, Inc.  
 18 Chenell Drive  
 Concord, New Hampshire 03301  
 (603) 224-4182  
 Contacts: Jeff A. McCullough, P.E.

August 3, 2010  
 Nobis File No. 83510.00



| Recommended Risk Category (Check One)  |   |  |
|--|---|--|
| <input type="checkbox"/> 1. Immediate Human Health Risk (Impacted water supply well, etc.)                   | <input type="checkbox"/> 4. Surface Water Impact  | <input type="checkbox"/> 7. Alternate Water Available/Low Level Groundwater Contamination (< 1,000 x AGQS) |
| <input type="checkbox"/> 2. Potential Human Health Risk (Water supply well within 1000' or Site within SWPA) | <input type="checkbox"/> 5. No Alternate Water Available/No Existing Wells in Area                          | <input type="checkbox"/> 8. No AGQS Violation/No Source Remaining  |
| <input checked="" type="checkbox"/> 3. Free Product or Source Hazard   | <input type="checkbox"/> 6. Alternate Water Available/High Level Groundwater Contamination (> 1,000 x AGQS) | <input type="checkbox"/> Closure Recommended   |







The State of New Hampshire  
**DEPARTMENT OF ENVIRONMENTAL SERVICES**

Thomas S. Burack, Commissioner



September 21, 2010

Matthew R. Walsh, Assistant for Special Projects  
 City of Concord  
 41 Green Street  
 Concord, NH 03301

**NOTICE OF APPROVED REMEDIAL ACTION PLAN**

**Subject:** Concord – Former Allied Leather Tannery, 4 Crescent Street,  
 DES Site #200605008; Project RSN #24134  
**Remedial Action Plan**, prepared by Nobis Engineering, Inc.,  
 dated August 3, 2010

Dear Mr. Walsh:

The Department of Environmental Services (Department) has reviewed the Remedial Action Plan (RAP) for the site referenced above. This RAP, dated August 3, 2010, was prepared on your behalf by Nobis Engineering, Inc. as a requirement of the state's Brownfields Covenant Program (New Hampshire Code of Administrative Rules Env-Or 800, *Brownfields Program Under RSA 147-F*). The Department provided public notice of the RAP during the period of August 11, 2010 through September 10, 2010 in accordance with Env-Or 810.02. A public information meeting was held on August 19, 2010.

Site investigations previously identified: 1) buried chromium contaminated leather scraps and other organic materials; and 2) soil impacted by polycyclic aromatic hydrocarbons (PAHs). The leather scraps likely originated from the former tannery operations and the PAH-impacted soils are believed to have originated from the historic use of coal on the site and asphalt.

The proposed remedial activities for the site were compared with the criteria for RAP approval in New Hampshire Code of Administrative Rules Env-Or 600, *Contaminated Site Management*. These criteria are listed below:

1. Human health and the environment will be protected;
2. Groundwater quality criteria specified in Env-Or 603.01 will be met;
3. Sources of contamination will be controlled to reduce or eliminate further discharges;
4. Contaminated soil will be removed, treated, or contained to reduce the human health risk associated with direct exposure via dermal contact, ingestion, and inhalation;
5. The risk to human health and the environment will be reduced to the greatest extent practicable, balancing costs and benefits by evaluating the risk to human health and the environment by the methods described in the ASTM E2081-00(2004) entitled "Standard Guide for Risk Based Corrective Action";
6. Long-term management, including operation and maintenance of the remediation equipment and site monitoring requirements, will be minimized;
7. Potential need for modification of the remedy will be minimized;

Matthew R. Walsh  
 DES #200605008  
 September 21, 2010  
 Page 2 of 2

8. Resource value of groundwater impacted by the contamination will be protected to the greatest extent practicable taking into account current and anticipated future land use,
9. Long-term institutional and engineering controls will be reliable; and
10. Financial assurance pursuant to Env-Or 606.20 and Env-Or 606.21 will be available.

The Department has concluded that the RAP meets the above approval criteria. Therefore, in accordance with Env-Or 810.03 and Env-Or 606.13, the Department hereby issues this **Notice of Approved Remedial Action Plan**. The RAP provides for the following remedial actions to be implemented at the site. These actions must be completed before a certificate of completion can be issued in accordance with Env-Or 810.08:

1. The excavation and off-site disposal of chromium-impacted leather scraps, methane-generating organic material, and PAH-impacted soil from within the footprint of the building currently proposed for the site and a perimeter buffer; and
2. Implementation of Activity and Use Restrictions (AUR) pursuant to Env-Or 608 to mitigate potential exposure to contaminants that will remain on-site under future redevelopment scenarios and for the management of leather scraps and impacted soils during any future on-site excavation activities.

A copy of the text of the RAP is attached to this letter and should be referenced for more detailed information.

Please note that this **Notice of Approved Remedial Action Plan** must be recorded in the Merrimack County Registry of Deeds, as required under Env-Or 810.05. Recordation of the attachment to this letter is not required.

If you should have any questions, please contact me at the Department's Waste Management Division.

Sincerely,

Michael McCluskey, P.E.  
 Brownfields Program  
 Hazardous Waste Remediation Bureau  
 Tel: (603) 271-2183  
 Fax: (603) 271-2181  
 E-mail: [Michael.McCluskey@des.nh.gov](mailto:Michael.McCluskey@des.nh.gov)

Attachment: Remedial Action Plan text

ec: Joe Ferrari, USEPA  
 City of Concord Health Officer  
 Jeff McCullough, P.E., Nobis Engineering, Inc.  
 Keith DuBois, P.G., Brownfields Coordinator, HWRB  
 Peter Roth, Esq. NH DOJ – Environmental Protection Bureau





STATE OF NEW HAMPSHIRE

# American Recovery and Reinvestment Act

NH RECOVERY  
getting the state back to work

Subject: City of Concord  
Brownfields Revolving Loan Fund

## GRANT AGREEMENT

The State of New Hampshire and the Grantee hereby mutually agree as follows:

### GENERAL PROVISIONS

#### 1. Identification and Definitions.

|  |   |  |                                    |
|--|---|--|------------------------------------|
| 1.1 State Agency Name<br>NH Department of Environmental Services   |   | 1.2 State Agency Address<br>29 Hazen Drive, Concord, NH 03301  |                                    |
| 1.3 Grantee Name<br>City of Concord  |   | 1.4 Grantee Address<br>41 Green Street, Concord, NH 03301  |                                    |
| 1.5 Effective Date<br>Upon G&C Approval  | 1.6 Completion Date<br>See Exhibit C, Paragraph 2 | 1.7 Audit Date<br>N/A  | 1.8 Price Limitation<br>\$ 400,000 |
| 1.9 Grant Officer for State Agency<br>Thomas S. Burack, Commissioner<br>NH Department of Environmental Services  |   | 1.10 State Agency Telephone Number<br>(603) 271-3503   |                                    |
| 1.11 Grantee Signature<br>   |   | 1.12 Name & Title of Grantee Signor<br>Thomas J. Aspell, Jr.<br>City Manager   |                                    |
| 1.13 Acknowledgment: State of New Hampshire, County of <u>Merrimack</u>  |   |  |                                    |
| On <u>July 7, 2010</u> , before the undersigned officer, personally appeared the person identified in block 1.12, or satisfactorily proven to be the person whose name is signed in block 1.11, and acknowledged that s/he executed this document in the capacity indicated in block 1.12. |   |  |                                    |
| 1.13.1 Signature of Notary Public or Justice of the Peace<br>[SEAL]  |   |  |                                    |
| 1.13.2 Name & Title of Notary Public or Justice of the Peace<br>SUZANNE M. STEVENS, Notary Public<br>My Commission Expires April 4, 2012   |   |  |                                    |
| 1.14 State Agency Signature(s)<br>   |   | 1.15 Name/Title of State Agency Signor(s)<br>Thomas S. Burack, Commissioner<br>NH Department of Environmental Services |                                    |
| 1.16 Approval by Attorney General (Form, Substance and Execution)<br>By:<br>On: <u>7-27-2010</u>   |   |  |                                    |
| 1.17 Approval by the Governor and Council<br>By: _____ On: _____   |   |  |                                    |

Please mail the completed form and required material to:

New Hampshire Division of Historical Resources  
State Historic Preservation Office  
Attention: Review & Compliance  
19 Pillsbury Street, Concord, NH 03301-3570

|                              |
|------------------------------|
| DHR Use Only                 |
| R&C # <u>2242</u>            |
| Log In Date <u>7.14.10</u>   |
| Response Date <u>7.15.10</u> |
| Sent Date <u>1 1</u>         |

### Request for Project Review by the New Hampshire Division of Historical Resources

- This Project is funded by the **American Recovery and Reinvestment Act of 2009**  
 This is a new submittal  This is additional information relating to DHR Review #:

|   |  |              |                              |
|---|--|--------------|------------------------------|
| <b>GENERAL PROJECT INFORMATION</b>  |  |              |                              |
| Project Title   | Former Allied Leather Tannery  |              |                              |
| Project Location  | 4 Crescent Street, Penacook (Concord), New Hampshire   |              |                              |
| Tax Map & Lot #   | 0513P-23   |              |                              |
| NH State Plane - East Geographic Coordinates: Easting                                     | 1002274  | Northing     | 285487                       |
| <small>(See RPR Manual and R&amp;C FAQs for help accessing this data) WGS84 datum</small> |  |              |                              |
| Lead Federal Agency   | U.S. Environmental Protection Agency through NHDES<br>(Agency providing funds, licenses, or permits) |              |                              |
|   | Permit or Job Reference #  |              |                              |
| State Agency and Contact (if applicable)  | Mike McCluskey, NH Dept of Environmental Services  |              |                              |
|   | Permit or Job Reference #  |              |                              |
| <b>APPLICANT INFORMATION</b>  |  |              |                              |
| Applicant Name  | City of Concord, New Hampshire   |              |                              |
| Street Address  | 41 Green Street  | Phone Number | (603) 225-8570               |
| City  | Concord  | State        | NH                           |
| Zip   | 03301  | Email        | mwalshe@concordnh.gov        |
| <b>CONTACT PERSON TO RECEIVE RESPONSE</b>   |  |              |                              |
| Name/Company  | Michael McCluskey, NH Department of Environmental Services   |              |                              |
| Street Address  | 29 Hazen Drive, PO Box 95  | Phone Number | 271-2183                     |
| City  | Concord  | State        | NH                           |
| Zip   | 03302  | Email        | Michael.McCluskey@des.nh.gov |

Please refer to the Request for Project Review manual for direction on completing this form. Submit one copy of this project review form for each project for which review is requested. Include a self-addressed stamped envelope to expedite review response. Project submissions will not be accepted via facsimile or e-mail. This form is required. Review request form must be complete for review to begin. Incomplete forms will be sent back to the applicant without comment. Please be aware that this form may only initiate consultation. For some projects, the Division of Historical Resources (DHR) may require additional information to complete our review. All items and supporting documentation submitted with a review request, including photographs and publications, must be returned by the DHR as part of its review records. Items to be kept confidential should be clearly identified. For questions regarding the DHR review process, please visit our website at: <http://www.nh.gov/nhdhr/review> or contact the R&C Specialist at 603.271.3558.

#### PROJECT BOUNDARIES AND DESCRIPTION

##### PROJECTS CANNOT BE PROCESSED WITHOUT THIS INFORMATION

#### REQUIRED

- Attach the relevant portion of a 7.5' USGS Map (photocopied or computer generated) indicating the defined project boundary.  
 Attach a detailed written description of the proposed project. Include: (1) a narrative description of the proposed project; (2) site plan; (3) photos and description of the proposed work if the project involves rehabilitation, demolition, additions, or alterations to existing buildings or structures; and (4) a photocopy of the relevant portion of a soils map (if accessible) for ground-disturbing projects.

#### Architecture

Are there any buildings or structures within the project area?  Yes  No

If yes, submit all of the following information:

Approximate age(s):

- Photographs of each building located within the project area along with a photo key. Include streetscape images if applicable. (Digital photographs are accepted. All photographs must be clear, crisp and focused)  
 DHR file review conducted on

Please note that as part of the review process, the DHR may request an architectural survey or other additional information.

#### Archaeology

Does the proposed undertaking involve ground-disturbing activity?  Yes  No

If yes, submit all of the following information:

- Project specific map and/or preliminary site plan that fully describes the project boundaries and areas of proposed excavation.  
 Description of current and previous land use and disturbances.  
 Any available information concerning known or suspected archaeological resources within the project area.

Please note that as part of the review process, the DHR may request an archaeological survey or other additional information.

#### DHR COMMENT

This Space for Division of Historical Resources Use Only

- No Potential to cause Effects  Additional information is needed in order to complete our review  
 No Adverse Effect  No Historic Properties Affected  Adverse Effect

Comments: If future development plans require permitting by the City of Concord, then they DHR requests that we consult with the City of Concord. Please provide Concord with this information.  
If plan change or resources are discovered in the course of this project, you must contact the Division of Historical Resources as required by federal law and regulation.

Authorized Signature: Wanda Ray Murr - DS&PO

Date: 7/15/2010

Waste Management Division  
 PO Box 95, 29 Hazen Drive  
 Concord, N.H. 03302

Type of Submittal (Check One-Most Applicable)

|  |  |
|--|--|
| <input type="checkbox"/> Work Scope  | <input checked="" type="checkbox"/> Remedial Action <ul style="list-style-type: none"> <li>• Remedial Action Plan</li> <li>• Bid Plans and Specifications</li> <li>• Remedial Action Implementation Report</li> </ul>  |
| <input type="checkbox"/> Reimbursement Request   |  |
| <input type="checkbox"/> UST Facility Report   | <input type="checkbox"/> Treatment System and POB O&M<br><input type="checkbox"/> Activity and Use Restriction   |
| <input type="checkbox"/> AST Facility Report   |  |
| <input type="checkbox"/> Emergency/Initial Response Action   | <input type="checkbox"/> Temporary Surface Water Discharge Permit  |
| <input type="checkbox"/> Groundwater Quality Assessment  |  |
| <input type="checkbox"/> Initial Site Characterization   | <input type="checkbox"/> Groundwater Management Permit <ul style="list-style-type: none"> <li>• Permit Application</li> <li>• Renewal Application</li> <li>• Deed Recordation Documentation</li> <li>• Abutter Notification Documentation</li> <li>• Release of Recordation</li> </ul> |
| <input type="checkbox"/> Site Investigation <ul style="list-style-type: none"> <li>• Site Investigation Report</li> <li>• Supplemental Site Investigation Report</li> <li>• GMZ Delineation</li> <li>• Source Area Investigation</li> <li>• Data Submittal</li> <li>• Annual Summary Report</li> </ul> |  |
| <input type="checkbox"/> Unsolicited Environmental Sampling Notification   | <input type="checkbox"/> Data Submittal<br><input type="checkbox"/> Annual Summary Report  |
| <input type="checkbox"/> Closure Documentation   |  |

**REMEDIAL ACTION IMPLEMENTATION REPORT**  
 Former Allied Leather Tannery Property  
 4 Crescent Street  
 Penacook Village, Concord, New Hampshire 03303  
 Brownfields Grant No. BG200605008  
 NHDES Site No. 200605008, NHDES Project No. 24134

Prepared For:  
 New Hampshire Department of Environmental Services  
 Brownfields Program

Hazardous Waste Remediation Bureau  
 29 Hazen Drive - P.O. Box 95  
 Concord, New Hampshire 03302-0095  
 Contact: Mr. Michael McCluskey, P.E.  
 (603) 271-2183

Prepared By:  
 Nobis Engineering, Inc.  
 18 Chencell Drive  
 Concord, New Hampshire 03301  
 (603) 224-4182  
 Contacts: Jeff A. McCullough, P.E.



Nobis File No. 83510.00

| Recommended Risk Category (Check One)  |   |  |
|--|---|--|
| <input type="checkbox"/> 1. Immediate Human Health Risk (Impacted water supply well, etc.)                   | <input type="checkbox"/> 4. Surface Water Impact  | <input type="checkbox"/> 7. Alternate Water Available/Low Level Groundwater Contamination (< 1,000 x AGQS) |
| <input type="checkbox"/> 2. Potential Human Health Risk (Water supply well within 1000' or Site within SWPA) | <input type="checkbox"/> 5. No Alternate Water Available/No Existing Wells in Area                          | <input type="checkbox"/> 8. No AGQS Violation/No Source Remaining  |
| <input checked="" type="checkbox"/> 3. Free Product or Source Hazard   | <input type="checkbox"/> 6. Alternate Water Available/High Level Groundwater Contamination (> 1,000 x AGQS) | <input type="checkbox"/> Closure Recommended   |

Matthew R. Walsh  
DES # 200605008  
November \_\_, 2010  
Page 2 of 2

November \_\_, 2010

Matthew R. Walsh, Assistant for Special Projects  
City of Concord  
41 Green Street  
Concord, NH 03301

**CERTIFICATE OF NO FURTHER ACTION**

**Subject:** Concord – Former Allied Leather Tannery, 4 Crescent Street  
DES Site #200605008, Project #24134  
**Remedial Action Implementation Report**, prepared by Nobis Engineering, Inc.,  
dated November \_\_, 2010

Dear Mr. Walsh:

The Department of Environmental Services (Department) has received the Remedial Action Implementation Report dated \_\_. This report was prepared as a requirement of the state's Brownfields Covenant Program (New Hampshire Code of Administrative Rules Env-Or 800, *Brownfields Program Under RSA 147-F*). The Department has reviewed this submittal and other information concerning soil and groundwater contamination at this site. This information was compared with the criteria for issuance of a *Certificate of No Further Action* contained in New Hampshire Code of Administrative Rules Env-Or 600, *Contaminated Site Management*. These criteria are listed below:

1. All human health hazards associated with direct exposure to contaminants through dermal contact, ingestion, and inhalation have been eliminated;
2. All necessary activity and use restrictions have been implemented;
3. All known sources of groundwater contamination have been eliminated;
4. All on-site and off-site dissolved contamination levels in monitoring wells sampled meet groundwater quality criteria as specified in Env-Or 603.01;
5. All recorded release of recordation notices are on file with the Department as required by Env-Or 607.09;
6. All penalty(ies) or fine(s) issued under the New Hampshire Statutes for Oil Spillage, Underground Storage Facilities, or Hazardous Waste Management have been paid;
7. All invoices associated with the Department's recoverable costs have been paid or have been waived; and
8. All fees or costs due under the Brownfields Program have been paid.

The Department has concluded that the conditions at this site meet the above closure criteria. Therefore, in accordance with Env-Or 810.10 and Env-Or 609.02, the Department hereby issues this *Certificate of No Further Action* for the site. Through issuance of this Certificate, the Department certifies that no additional investigation, remedial measures, nor groundwater monitoring shall be required at this site. Accordingly, the Department will remove this site from our active project list and close the regulatory site file.

The Department reserves the right, under New Hampshire Code of Administrative Rules Env-Or 600, *Contaminated Site Management*, to require additional investigations, remedial measures, or groundwater monitoring if further information indicating the need for such work becomes known.

Please note that this *Certificate of No Further Action* must be recorded in the Merrimack County Registry of Deeds, as required under Env-Or 810.11.

If you should have any questions, please contact me at the Department's Waste Management Division.

Sincerely,

Michael McCluskey, P.E.  
Brownfields Program  
Hazardous Waste Remediation Bureau  
Tel: (603) 271-2183  
Fax: (603) 271-2181  
E-mail: michael.mccluskey@des.nh.gov

cc: City of Concord, Health Officer  
Jeff A. McCullough, P.E., Nobis Engineering, Inc.,  
H. Keith DuBois, P.G., Brownfields Coordinator, WMD