US ERA ARCHIVE DOCUMENT

# **EPA's Environmental Results Policy**



Linking Assistance to Environmental Results

U.S. EPA National Center for Environmental Innovation innovation\_state\_grants@epa.gov



- EPA's Mission: to protect human health and the environment
- <u>EPA Awards</u>: approximately \$4 billion/ FY in assistance agreements
- <u>EPA Assistance Agreements</u>: key mechanisms through which, in partnership with other governments and organizations, environmental protection is delivered to the public
- <u>EPA's Obligation</u>: to ensure that work funded through assistance agreements furthers EPA's mission and achieves environmental benefits for the taxpayer



# EPA's Grants Management Plan

- recognizes the importance of linking assistance agreements to the Agency's performance goals
- includes specific objectives to ensure that assistance agreement solicitations, work plans, and decision memoranda discuss anticipated environmental results and how they will be measured
- addresses criticism of EPA concerning the issuance of grants without clearly noted and well-defined expectations of measurable results/ outcomes



### **EPA Order 5700.7**

# Environmental Results under EPA Assistance Agreements

- addresses *Grants Management Plan* Goal 5: Support Identifying and Achieving Environmental Outcomes
- establishes EPA policy for addressing environmental results under EPA assistance agreements
- ensures that EPA assistance agreements are results oriented and aligned with EPA's *Strategic Goals*.
- is implemented through existing regulatory requirements for work plan development and performance evaluation in 40 CFR Part 35





- establishes administrative requirements for grants, supplementing EPA's general grant requirements in 40 CFR Part 31
- includes provisions to improve accountability for environmental programs and performance
- requires explicitly defined:
  - work plans
  - outputs and outcomes
  - work plan component timeframes and funding amounts
  - performance evaluation process
  - progress reporting schedule



- addresses environmental results in 3 stages of the assistance process:
- 1) Competitive Funding Announcements (application/funding process)
- 2) Work Plan Development (containing anticipated outputs & outcomes)
- 3) Performance Reporting (including performance measures & results)



# **Competitive Funding Announcements**

- discuss expected outputs and outcomes
- link to EPA's *Strategic Plan* goals, objectives, and sub-objectives
- require applicants to provide plan for tracking and measuring results
- include ranking criteria for evaluating applicant's plan for tracking and measuring progress toward achieving expected outputs & outcomes
- include ranking criteria for evaluating applicant's past performance in reporting outputs & outcomes



# **Work Plan Development**

A. Outputs and Outcomes- help define, explain, and communicate the purpose and results of the project

## Outputs:

- environmental activities, efforts, and/or associated work products related to an environmental goal or objective, that will be produced or provided over a period of time or by a specified date
- <u>must be measurable</u> during an assistance agreement funding period

#### Outcomes:

- results, effects, or consequences that will occur from carrying out an environmental program or activity that is related to an environmental or programmatic goal or objective
- <u>must be quantitative</u>, not necessarily achievable in funding period



# **Work Plan Development**

#### B. Performance Measures

- target values for outputs and outcomes
- metrics used to gauge program or project performance
- help manage your project, and assure you and EPA that you have accomplished the purpose of the project

## C. Performance Logic Model

- a tool (diagram) used to identify outputs and outcomes
- helps develop logical progression from activities to outputs to outcomes
- explains how an outcome or output supports a goal or objective
- provides sound basis for performance evaluation and reporting by connecting resources and activities with desired, measurable results



# **Performance Reporting**

Interim (quarterly) and final progress reports must:

- comply with 40 CFR Parts 31 and 35
- adequately address progress by comparing actual accomplishments to outputs and outcomes established in assistance agreement work plan
- satisfactorily explain why, if outputs or outcomes weren't achieved
- identify performance problems, delays, or adverse conditions which may impair ability to achieve outputs and outcomes
- include other pertinent information, such as cost overruns

# EPA (Regional Project Officers & NCEI)



- link proposed results in assistance agreements to EPA's *Strategic Plan/* GPRA Architecture
- ensure that expected outputs and outcomes are appropriately addressed in assistance agreement competitive funding announcements, work plans, funding packages, and performance reports
- review recipient performance and progress in achieving outputs and outcomes, ensure that reports comply with 40 CFR Parts 31 & 35, and document it in official project file and Grantee Compliance Database
- consider how the results from completed assistance agreement projects contribute to EPA's programmatic goals and objectives
- report significant results information from completed projects as part of EPA's Annual Report process and internal evaluation system

## Resources



- 2008 State Innovation Grant Solicitationhttp://www.epa.gov/innovation/stategrants/PDFs/solicitation2008.pdf
- EPA's Policy for Environmental Results Under EPA Assistance Agreements (EPA Order 5700.7)- http://www.epa.gov/ogd/grants/award/5700.7.pdf
- 40 CFR Part 35- http://www.access.gpo.gov/nara/cfr/waisidx\_02/40cfr35\_02.html
- 40 CFR Part 31- http://www.access.gpo.gov/nara/cfr/waisidx\_05/40cfr31\_05.html
- EPA's Grants Management Plan- http://www.epa.gov/ogd/EO/finalreport.pdf
- EPA's Strategic Plan- http://www.epa.gov/ocfo/plan/plan.htm
- EPA Office of Grants & Debarment: Policy Regulations & Guidancehttp://www.epa.gov/ogd/grants/regulations.htm
- EPA: Laws & Regulations- <a href="http://www.epa.gov/lawsregs/">http://www.epa.gov/lawsregs/</a>