

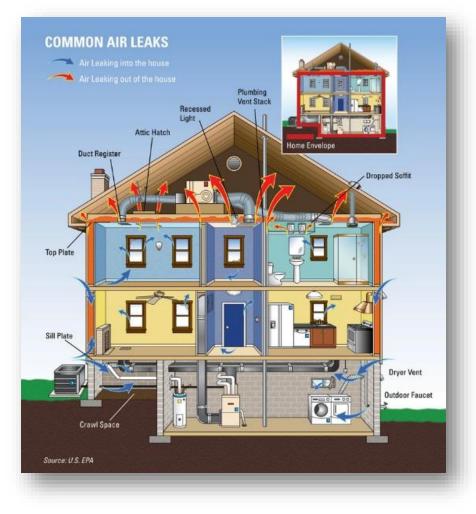


Linking and Leveraging Low-Income Programs in Michigan

November 19, 2015

Home Performance (Weatherization)





- Energy efficient lighting
- Insulation
- Air sealing
- High efficiency heating equipment
- Programmable thermostats
- Hot water-saving devices

Lighting Distribution





Refrigerator Replacement & Furnace Tune-ups



ENERGY STAR ® Refrigerator Replacement

NEED A NEW FRIDGE?

You might be eligible to receive a brand-new ENERGY STAR[®] certified refrigerator from DTE Energy at no cost to you.

DO YOU QUALIFY?

- Replace old refrigerator with an ENERGY STAR ® certified one
- Recycle old unit
- · 3000 refrigerators replaced/year

Furnace/Boiler Test and Tune-up

"HOW CAN MY ENERGY COSTS BE EVEN MORE AFFORDABLE?"

Get a furnace tune-up from DTE Energy at no cost to you.

DTE has teamed up with local community organizations to offer a furnace test and tune-up to customers who meet income eligibility guidelines (see other side). It's just one more way DTE is helping you manage energy costs.

- A tune-up may help your heating system: • Run more efficiently
 - Last longerBe safer for your family

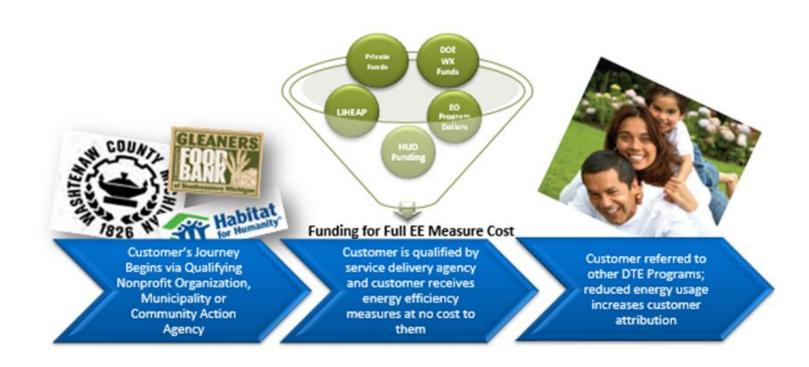
Plus, you could reduce your energy costs, which means stretching your household budget further.



- 2000 tune-ups per year
- Replace furnaces when H&S issue exists

Leveraging a Variety of Programs





EEA Program Delivery





Traditional Channels

Supporting Energy Efficiency in Detroit (SEED) Homes Program





- Level of participation can vary and be influenced by external factors
- Need multiple pathways for customer engagement and participation
- Need for increased flexibility and decreased cycle time to address

gaps

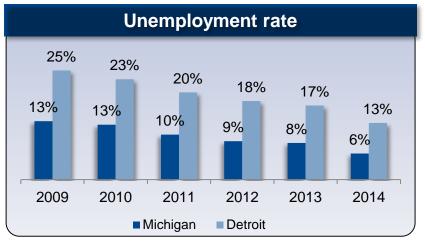
Alternative Customer Engagement & Delivery Process





DTE customers continue to face challenges in spite of modest improvement in state and local economic indicators

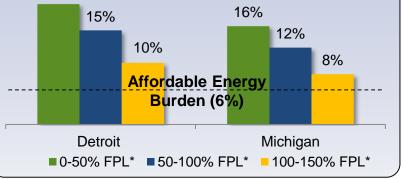




Source: Michigan Department of Technology, Management and Budget



Average Energy Cost as % of Income



Source: Applied Public Policy Research Institute for Study and Evaluation

- Nearly 500,000 low income households reside within DTE Energy's service territory (\$36k per year for a family of four)
- Only half of these households receive energy assistance
- Many of these households face energy bills that are not affordable with their current income

The Low Income Self-Sufficiency program (LSP) was established to protect and support our most vulnerable customers

LSP Key Attributes

- Provides assistance before reaching crisis state
- Provides affordable payment option
- Provides a pathway to self-sufficiency
- Arrears forgiveness as an incentive for regular payments
- Educates customers on energy efficiency
- · Reduces the customer disconnect cycle and utility costs
- Respectful model to assist and change customer behavior

Customer pays a fixed monthly amount based on their income	 \$95 per month for income <110% FPL \$120 per month for income 110% - 150% FPL
A portion of arrears are reduced each quarter as customers successfully remain on the plan	 1/16 of pre-program arrears reduced every quarter

Payment calculation example

	Yearly	Monthly
Energy bill in last 12 months	(\$2 <i>,</i> 400)	(\$200)
Customer's target payment	\$1,140	\$95
LSP program funded portion	\$1,260	\$105

** LSP payment plan amounts are 4% - 6% of income (less than the 6% affordable energy burden line)





The LSP program has demonstrated success in providing assistance to low income customers



Metrics	2012-13 Program Results	2013-14 Program Results	2014-15 Program Results	Other Programs
Service disconnection rate (%)	1%	2%	2%	55%
Plan success rate (%)	67%	81%	90%	8%
Customer Satisfaction	97%	96%	96%	70%
Customers' usage within limit (%)	88%	96%	97%	50%
Basic Needs Assessment Score	NA	NA	+13.7%	Unknown

- Less than 2% of our 34,000 LSP customers experienced a service disconnect (53% improvement)
- Over 30,000 customers (90%) successfully completed the 2014-15 LSP program (82% improvement)
- The LSP program continues to have higher customer satisfaction than other programs (26% improvement)
- Customers that fall outside of the usage limits are referred for a Home Energy Consultation
- Basic needs assessment scores improved by 13.7% during a twelve month period

Multiple pilot programs have been implemented to find additional innovative solutions to better serve our low income population





Self-Sufficiency

- ✓ Partners include Salvation Army, United Way, Matrix Human Services & True North
- ✓ 3,500 customers participated in a United Way pilot utilizing a triage approach to customize a self-sufficiency plan based on customer need (budgeting, education, job training, transportation needs, etc.)
 - · Crisis: customers with an immediate threat to safety or housing
 - Self-Sufficiency: customers unable to consistently pay monthly utility bills
 - Vulnerable: customers on fixed incomes or facing permanent disabilities
- ✓ A 400 customer pilot with Matrix Human Services focused on delivery of self-sufficiency through a sophisticated referral system



Energy Optimization

- ✓ From 2013 thru 2015YTD, \$5.7M EO dollars spent on LSP customers
- ✓ 15,000 LSP customers touched by EO over last three years
- $\checkmark\,$ More broadly, on top of this, the EEA program serves
 - ✓ 6000 households per year
 - ✓ 18,000 MWh savings/year
 - ✓ 60,000 MCF savings/year

We are targeting to enroll 40,000 customers for the 2016 LSP program year; our ultimate aspiration is to expand the program to 80,000 customers





- Our drive to assist additional customers is driven by:
 - Our aspiration to be a force for growth and prosperity in the community we serve
 - The desire to support our most vulnerable customers to become selfsufficient in a dignified way
 - ✓ A push to reduce operating costs that will benefit all DTE Energy customers

Key Success Factors



- 1. Strong, open, responsive relationship with a diverse network of public and nonprofit agencies offering a variety of social services
- 2. Co-branded marketing with compelling messages that point people to participating organizations
- 3. Leverage income qualified and highly engaged customers receiving bill assistance to energy efficiency programs
- 4. High level of coordination between utility, implementation contractor, agencies, and contractors
- 5. Focus on positive customer experience

DTE Energy Contacts



- Jason Sparks (LSP)
 - Manager of Collections Strategy
 - o **313.235.4111**
 - sparksj@dteenergy.com
- Winston Feeheley (LSP)
 - Legislative Advocate
 - \circ 517.230.4145
 - o <u>feeheleyw@dteenergy.com</u>
- Sharon Palmer (EEA)
 - o Principal Marketing Analyst
 - o **313.235.4694**
 - o palmersr@dteenergy.com