





## Why the Workplace?





"The idea behind HEAL is to make workplace retrofits the norm and to create both the demand and the financing for employee residential upgrades."

President Bill Clinton, <u>Back</u> <u>to Work</u>, 2011



#### Where Big Ideas Get Traction







Health Insurance



### Original Social Network







#### Employers Offering HEAL Benefit (by Industry Sector)



- Healthcare
- Higher Education
- Manufacturing
  - Municipality/Govt
  - Hospitality
  - Professional
    Services
    Utility





# Tom B

Vice Chancellor, Administration & Governmer University of Arkansas for Medica

#### **HEAL** Models





## **Three Models of HEAL**

- 1. Employer Provided Finance: Original HEAL Model where employer provides Residential Upgrade funding Employee loan pool can be funded from facility EE retrofit savings
- 2. Third Party Finance: Designed for entities with statutory or philosophical barriers regarding employee loans Often employs a Credit Union with existing relationship as employee lender
- 3. Mobility Savings: Variation of the Original model that uses saving from transportation initiatives, rather than those from facility improvements





#### HEAL Model Design







Each model uses payroll deductions for repayment

Models do not require consideration of home value/equity as a component of credit criteria

HEAL Original and Mobility: Credit Agnostic Financing

- Financing eligibility decision based on non-credit metrics (e.g.- Seniority, Employment History, Employee Reviews)
- HEAL Third Party Finance: Relaxed Credit Criteria
  - Employer participation criteria and payroll deduction provides risk mitigation



# c Martin A Human Resources Director





## **Examples and Results**





# Why don't they do it themselves?

- Lack of Time, Knowledge of ROI
- Access to Capital
- Lack of Awareness
- Availability of Services









#### Pre-Audit Survey

#### **Top Employee Concerns**



High energy bills			70%
Moisture/mildew concerns	34%		
Uncomfortable rooms		42%	
Indoor air quality, excessive dus	st	47%	
Drafts/air leaks			78

#### Energy, Environment & Financial Impacts of Recommendations



Average in annual utility expenses, above the national average. \$117 Reduced GHG emissions annually by 6,708 pounds

Average rebate eligibility

<sup>\$</sup>982

#### **Most Frequent Recommendations**



+i

Health & Safety

# on Streepey Int Business Administrator cational Development





# 94% of employees participating in HEAL view employers more positively for offering the HEAL energy benefit program. 82% said offering HEAL makes for a better workplace. Source: HEAL Participant Survey, June 2013



#### Respondents Say.....

their employers are progressive in the local community



96%

their employers care more about their employees



their employers are more sustainable or environmentally minded



would likely recommend their employer to others

Source: HEAL Participant Survey, June 2013



#### Arkansas Results

Average HEAL client savings over 5 years could provide...



Annual Cost Sources: BLS, Consumer Expenditures, 2009-11; CCAA, Parents and the High Cost of Child Care: 2012 Report

#### **Return On Investment**



Source: HEAL Participant Data, 2012

**§90**%

90% of participating employees are likely, or very likely, to make energy efficient improvements in the future...



64% would not have made improvements without HEAL participation

Source: HEAL Participant Survey, June 2013





#### HEAL Replication Activity





